

The Episcopal Cathedral of St. Philip is excited to be partnering with National Church Residences to operate the Cathedral Towers, which is a Housing and Urban Development facility for seniors at 2820 Peachtree Road, adjacent to the Cathedral property. National Church Residences will bring expertise and experience necessary to continue the tradition of care that the community has enjoyed and the ability to perform the renovations that the facility requires. Proceeds from the transaction will benefit Atlanta's low-income senior population via the Cathedral's work in improving housing access, affordability, and support services.

#### Included in this document:

- p2. Statement on the partnership
- p3. Announcement from the Very Rev. Sam Candler to the Cathedral parish (July 16, 2023)
- p4-6. FAQs distributed to residents in response to written questions (August 29, 2023)
- p7-11. FAQs distributed to residents in response to resident interviews (August 8, 2023)

The FAQ documents address frequently asked questions posed by residents following a meeting with Cathedral and National Church Residences leadership on July 19, and prior to a meeting with the Cathedral Towers board of directors on September 26.

For more information, contact the Rev. Canon George Maxwell, vicar of the Cathedral: 404-365-1088 or gmaxwell@cathedralATL.org.



The Episcopal Cathedral of St. Philip is excited to be partnering with National Church Residences to operate the Cathedral Towers, which is a Housing and Urban Development facility for seniors at 2820 Peachtree Road, adjacent to the Cathedral property.

National Church Residences is a nationally-recognized leader in the affordable housing sector.

Following an extensive search and vetting process, the Cathedral Towers Board of Directors and the Cathedral Chapter chose National Church Residences as its partner in this deal because of their reputation as a highly functioning, award-winning faith-based nonprofit with experience nationally and in the Atlanta market.

National Church Residences outperforms industry benchmarks and is designated by the Georgia Department of Community Affairs consistently as a "high performer." National Church Residences is among the select few CORES certified organizations in Georgia. This certification acknowledges their robust commitment, capacity, and competency in offering resident services coordination in affordable rental housing.

The Cathedral is entering into this partnership for two reasons.

First, National Church Residences will bring expertise and experience necessary to continue the tradition of care that the community has enjoyed and the ability to perform the renovations that the facility requires. The Towers is a Housing and Urban Development facility for seniors, and qualifications for residency, as mandated by HUD Section 202, "Supportive Housing for the Elderly," will remain unchanged. The good news is that National Church Residences has committed to a significant renovation of the forty-five-year-old facility, including a renovation of each resident's apartment, which will ensure that the Towers continues to provide high quality low-income housing in Buckhead for its current residents and for generations to come.

Second, the Cathedral will be able to expand its mission to low-income housing for the elderly in Atlanta. The Cathedral will create a special fund dedicated to improving access to and the affordability of housing and the provision of support services for low-income seniors. The fund will also continue to support the Cathedral's mission of providing services to residents of the Towers. Indeed, the Cathedral expects to have a continuing active relationship with the Towers as part of its partnership with National Church Residences. All services currently offered to Cathedral Towers will remain in place.

For more information, contact the Rev. Canon George Maxwell, vicar of the Cathedral: 404-365-1088 or gmaxwell@cathedralATL.org.



# The CATHEDRAL TIMES

The weekly newsletter of the Cathedral of St. Philip · Serving Atlanta and the World · July 16, 2023

#### CATHEDRAL TOWERS IS BEING MADE NEW

#### By the Very Rev. Sam Candler, Dean of the Cathedral

The entire board of The Cathedral Towers has done some outstanding and creative work, following the same spirit of the Cathedral parishioners who helped start Cathedral Towers back in 1976-1979. Back then, the board found a way to use appropriations from the Department of Housing and Urban Development to create housing for the elderly, which came to be known as Cathedral Towers, Inc. The mission was to create low income elderly housing.

It was a new thing for the church to be doing. "See I am doing a new thing," were words in the Revelation of John (Rev. 21:5) and the prophesy of Isaiah (Is. 43:16-21). Those words encourage us with the courage and initiative to embrace the new ways that God is changing and renewing our lives for the greater good.

Today, I am excited to announce that the board of The Cathedral Towers, with the Cathedral Chapter, is in the process of another new thing. After much due diligence and prayer, we have decided to begin a process that could lead to a partnership with National Church Residences, one of the country's largest operators of affordable housing for the elderly. If the process is completed, National Church Residences will become the operator of Cathedral Towers under a long-term lease agreement. The terms of the lease will ensure that the Towers will continue to be operated as a Housing and Urban Development facility for low-income seniors throughout the length of the lease. Rents for Towers residents will continue to be determined by HUD and will not be affected by this transaction.

The Cathedral of St. Philip is entering into this partnership for two reasons. First, National Church Residences has committed to a significant renovation of the forty-five-year-old facility, including a renovation of each resident's apartment. The renovation will be financed through the Federal Government's Low Income Housing Tax Credit Program. This renovation will ensure that the Towers continues to provide high quality low-income housing in Buckhead for its current residents and for generations to come.

Second, because National Church Residences will receive significant tax credits as part of the Low Income Housing Tax Credit Program, the Cathedral of St. Philip will receive a significant payment from National Church Residences which will allow the Cathedral to expand its mission to low-income housing for the elderly in Atlanta. The proceeds from the transaction will go into a special fund dedicated to improving access to and the affordability of housing and the provision of support services for low-income seniors. The fund will also continue to support the Cathedral's mission of providing services to residents of the Towers. Indeed, the Cathedral expects to have a continuing active relationship with the Towers as part of its partnership with National Church Residences.

The Cathedral is pleased to have National Church Residences as its partner in preserving low-income housing for elderly in Atlanta. National Church Residences operates 13 senior housing communities in the metro Atlanta area. The Cathedral and the Towers Board chose National Church Residences as its partner in this transaction after receiving indications of interest from many operators of low-income housing, and an extensive review process in which Towers Board members and Cathedral parishioners, clergy and staff participated.

There are lots of people to thank for getting us where we are today, and there are more details to discuss if we complete the process. I share our excitement now, though; we believe this partnership with National Church Residences will improve the lives of the residents of the Towers, ensure that the Towers will remain dedicated to low-income senior housing, and allow the Cathedral to expand its efforts to support low-income seniors beyond any scope that we could have imagined before.

We cannot always see all that God is doing in our midst, but right now we are fortunate to be able to witness the creation of new life in our ministry to people we have cared so much about for so long.

You may contact Canon George Maxwell, or me, or members of The Cathedral Towers Board of Directors, for further information. Meanwhile, thank you to so many for continuing the creative spirit of Cathedral mission!

Sam Caroller\_\_\_\_





# Frequently Asked Questions Cathedral Towers August 29, 2023

Dear Residents of Cathedral Towers,

We are pleased to provide you with responses to additional Frequently Asked Questions (FAQs) that we've received in recent weeks since we initially shared our first set of FAQs on August 8th. Your concerns and inquiries are of utmost importance to us, and we remain dedicated to ensuring clear and effective communication throughout this transition process.

We want to assure you that National Church Residences and The Cathedral are fully committed to addressing any concerns you may have and providing transparent information every step of the way. We value your trust and are working diligently to make this transition as seamless and beneficial as possible for all residents. Please feel free to review the new and updated FAQs, which include further details on staffing, services, resident activities and more.

Thank you for being a valued part of the Cathedral Towers community. Your comfort, well-being and peace of mind are our top priorities as we embark on this exciting new chapter together.

# Will there be personnel available at the front desk?

Under National Church Residences' management, the front desk will be staffed similar to the current arrangement.

#### What services will residents have access to?

National Church Residences is dedicated to ensuring residents have access to services, including medical assistance, grocery options and shuttles wherever feasible. Although certain services might evolve, we anticipate introducing new or enhanced services. We'll provide more detailed information on these services as the transition date approaches.

## What changes will occur in the garden?

The garden, cherished by residents, remains a central feature of Cathedral Towers. Following an assessment by the Americans with Disabilities Act consultant, the garden's compliance has been confirmed, allowing it to remain as is. Management staff will continue collaborating with resident gardeners to maintain the garden's status as a beloved community asset.

# Who will be eligible to reside in Cathedral Towers under National Church Residences' management?

Qualifications for residency, as mandated by HUD Section 202, "Supportive Housing for the Elderly," will remain unchanged. While National Church Residences offers a variety of living options for older adults across its nationwide portfolio – including independent living, memory care, home health care, and supportive housing for individuals with disabilities – the residency requirements at Cathedral Towers will remain consistent. The ground lease agreement affirms that Cathedral Towers will continue to exclusively operate as affordable senior housing, aligning with our shared mission.

# Will renovations encompass common areas like hallways and elevators?

In addition to apartment upgrades, potential funding from the Georgia Department of Community Affairs could cover renovations for common areas. Pending competitive award of the application submitted by National Church Residences this year, renovations could begin in early 2025. Resident input will be considered when making decisions on common area amenities.

# What does Dean Candler's mention of a "continuing active relationship with the Towers as part of its partnership with National Church Residences" imply?

The Cathedral's commitment to fostering a sense of community for the residents of Cathedral Towers will persist. Canon Julia Mitchener's engaging weekly Bible study, St. Anne's Guild's compassionate ministry and the joyful caroling by the choristers during December are just a few examples. Financial support for resident services and activities will continue, embodying the Cathedral's ongoing partnership. Expect these activities and potentially more to endure.

# I've encountered negative online reviews about National Church Residences. How do you address these concerns?

National Church Residences, a faith-based nonprofit, holds national recognition as a senior housing community leader. With an average HUD Real Estate Assessment Center inspection score of 93, we consistently outperform. To put this in perspective, Cathedral Towers' most recent inspection score was 84. The Georgia Department of Community Affairs consistently designates us as a "high performer," and CEL & Associates lauds us as "best in the industry" for exceptional service quality. Our properties also earn "Communities of Quality" recognition from The National Affordable Housing Management Association. Locally, our managers and service coordinators have been commended by past and present Atlanta mayors for their dedicated service.

National Church Residences is among the select few CORES certified organizations in Georgia. This certification acknowledges our robust commitment, capacity, and competency in offering resident services coordination in affordable rental housing. Our leadership actively participates in organizations such as SAHF, LeadingAge, National Affordable Housing Trust, National Affordable Housing Management Association, the Women's Affordable Housing Network, and more.

# Will the name of Cathedral Towers change?

Since National Church Residences is taking over management from the Cathedral of St. Philip, the property's name will change. We eagerly anticipate unveiling the new name, which will honor the property's historical connection to the church and its picturesque natural surroundings, later this autumn.



# **Renovation and Relocation Frequently Asked Questions Cathedral Towers**

August 8, 2023

#### Who is National Church Residences?

Founded on a faith-based mission, National Church Residences (then Ohio Church Residences) has grown from a flagship community, Bristol Village, in Waverly, Ohio, to become the nation's largest non-profit provider of senior housing in the country. Today our organization owns and/or operates 340 senior housing communities in 25 states. And, we continue to add new communities and senior services every year.

#### When will National Church Residences take over management?

At the time of execution of the ground lease, by January 2024.

## Will all staff members remain at the property after management change?

As it is best practices at National Church Residences, Staff who are part of an acquisition will be considered first for any open position at the acquired property. While it is not always possible to maintain all staff during acquisitions, it is our goal to maintain as many qualified individuals that fit within our staffing strategy. National Church Residences is committed to partnering with The Cathedral of St. Philip to deliver resident services to the property.

# Will the property continue to have security?

With the support of the Cathedral of St. Philip, we plan to maintain 3rd party security at the property consistent with how the property operates today

# Will National Church Residences be the new building owner?

National Church Residences will have a 99-year ground lease interest in the property.





#### When will we know if the building will be renovated?

National Church Residences is applying for funding to renovate your property. The application is competitive, meaning many organizations are applying for funding and not all will win. We are hopeful our application will be successful and we will be able to renovate the building in the near future.

There are several documents that must be submitted with application. For the Department of Georgia Affairs (DCA), we are required to inform you of our plans to submit for application. This information was provided in your General Information Notice on July 19, 2023. We are also required to complete in person interviews with every resident to gather household information and your feedback for renovation. Resident interviews were completed on July 31, 2023 and August 1, 2023. We will be following up with those residents who were unable to make the scheduled interview days.

We are in the process of gathering the required application documents, which will be submitted to the Department of Community Affairs (DCA) in October 2023. We will then be notified in early 2024 if our application was approved. If the application is selected, renovation work would start in early 2025 at the earliest. If our application is not selected in this round, we will need to re-apply for funding in future rounds.

## When will the renovation happen?

The earliest we would be on-site is early 2025. Residents will be provided with a detailed schedule regarding when their apartment home will be impacted. Further communication will be provided once we have been notified on the status of our application early next year.

## What will the renovation include?

We are in the early stages of determining the scope of work. Our architects and engineers will gather resident feedback through surveys, property management and maintenance feedback, and do their own testing and surveying to get a comprehensive understanding of the needs of the community.

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Many factors will go into determining the scope of work for a renovation; including how much money we are awarded for renovation, what our architects and engineers find that will need replaced and a determination of our most immediate needs for replacement.

#### Will every apartment home need to be renovated?

Yes, if our application is selected for funding, all apartment home renovation updates will be the same for every apartment home. Handicapped and units designed for audio/visually impaired residents will be renovated to modern accessibility standards as determined by state and federal regulations, with quality assurance from a qualified accessibility consultant who has been engaged for the entire project.

#### Will I need to move out of the building during renovation?

No, residents will not need to move out of the building during renovation. National Church Residences will cease leasing vacant apartments upon funding award to allow for vacancy growth at the property, enabling the use of "swing units" to allow residents to stay on site throughout renovation. We typically see 10-15% vacancy during the roughly 12-month period from the time we are awarded to the time when renovation starts.

#### How does the renovation process work?

National Church Residences has completed numerous renovations all over the country. 11 of the 17 properties in the Atlanta portfolio were acquisition/rehabs. 3 of these properties were HUD subsidized towers of 200 apartments or more.

While each renovation is unique and provides its own challenges, National Church Residences' experience ensures that the construction and relocation process will be handled as smoothly as possible. Typically, a renovation project is broken into a number of construction phases. During each phase, a portion of the building will be cleared out so that the renovation can take place. Affected residents will be housed onsite temporarily in a vacant apartment home at Cathedral Towers while their apartment homes are being renovated.





## Will I have to move during the renovation? If so, who will move my items?

National Church Residences will be responsible for all reasonable costs associated with the relocation process. This includes direct payment by National Church Residences to the moving company for moving and packing assistance, packing materials, and any necessary storage costs. All of these costs will be paid up-front by National Church Residences. The moving company will be hired by National Church Residences so that tenants will have professional, vetted, and insured movers ready for when it is your time to move.

## Will packing supplies be provided?

Yes! Packing materials will be provided to you prior your move. This provides the flexibility to pack any items you would prefer to pack yourself.

## Who decides the design standards?

National Church Residences strives to create an attractive, high-quality living community for residents while at the same time being mindful of the costs of construction, ongoing maintenance and operations, and meeting local, state and federal regulations. Through consulting experts and our 60+ years of experience, the National Church Residences development and construction teams have developed design standards to help us strike that delicate balance. We continue to adjust them based on changes in resident desires and changes in the marketplace.

# Will automatic withdrawal still be an option to pay our rent?

National Church Residences only accepts payment via check or money order.

# Will rent still be due between the 1st and the 5th of every month?

Yes.







# Whom can we contact with questions or concerns?

Further information will be provided once we know if our application has been selected for funding. If you have any questions you may leave a message for the Relocation Team at 855-286-6786 or at relocationhotline@nationalchurchresidences.org.



